



# **Candidate Booklet**

Joint Secretariat Manager, Monaghan

Permanent



Special EU Programmes Body Comhlacht na gClár Speisialta AE Special EU Skemes Boadie



# Contents

FOREWORD	3
INTRODUCTION	4
SUMMARY OF JOB:	5
PERSON SPECIFICATION	8
WHAT WE OFFER	
THE SELECTION PROCESS	
ADDITIONAL INFORMATION	
EQUALITY STATEMENT	



# FOREWORD

# Thank you for your interest in a role with the Special EU Programmes Body (SEUPB).

As an organisation, we pride ourselves on recruiting the best people and providing them with the tools and support they need to make a positive contribution to our work, while realising their full potential.

The Special EU Programmes Body is one of six cross-border bodies established under the Belfast/Good Friday Agreement. The SEUPB has the statutory remit for managing EU funding programmes within Northern Ireland and the border counties of Ireland.

This is an exciting time in the organisation's history as we celebrate twenty-five years of advancing peace, prosperity, and growth. Our new funding programme PEACEPLUS will build upon this work, investing €1.14 billion in a range of sectors including health and social care, the environment, rural regeneration, smart towns and villages and youth services while continuing the fundamental work of embedding peace and reconciliation.

The work we do is challenging but also incredibly rewarding, our offices in Belfast, Omagh and Monaghan are a hub of energy and enthusiasm. Our staff value the knowledge that they are making a positive and lasting contribution to society and the world that they live in.

We welcome those who share our vision for a better, more peaceful and more prosperous society and our belief that our combined effort can make that vision a reality.

This booklet will provide you with further information about the key responsibilities of the role you are applying for and sets out the skills and competencies required. We look forward to receiving your application.

Gina McIntyre Chief Executive Special EU Programmes Body



# **INTRODUCTION**

The Special EU Programmes Body (SEUPB) is one of six North South Bodies established in 1999 as a consequence of the Belfast/Good Friday Agreement – an agreement between the Government of Ireland and the Government of the United Kingdom of Great Britain and Northern Ireland.

The SEUPB has the statutory remit for managing EU funding programmes within Northern Ireland and the border counties of Ireland, helping to foster peace and prosperity across the region.

Over the last 25 years, the SEUPB has managed a number of European Union investment programmes, including the PEACE and INTERREG programmes.

A total of €3.39 billion has been invested through previous programmes, funding over 23,000 projects, and touching the lives of more than two million citizens.

The PEACEPLUS Programme will continue to provide this vital support to Northern Ireland and the border counties with an investment of €1.14 billion focusing on embedding peace and promoting prosperity across the region.

#### **SEUPB Mission Statement:**

"Underpinning Peace and Prosperity for People and Places."

#### **SEUPB Vision Statement:**

*"Inspiring people. Improving places. Investing in partnerships. Creating sustainable progress through peace and prosperity."* 

#### **Our Guiding Principles:**

In carrying out our work we will adhere to the following guiding principles:

- We will deliver our mission, striving for excellence at all times. We subscribe to the principle of accountability and transparency.
- We will act at all times in the interests of our stakeholders, beneficiaries and the public. Demonstrating the highest levels of integrity in ensuring the mission of the SEUPB is delivered.
- We will demonstrate equality and respect in all that we do and everyone with whom we work and meet.
- Working together, we will listen and adapt to the needs of both internal and external colleagues so that we are continually improving.



# SUMMARY OF JOB:

Reporting to the Director, the Manager will be responsible for key aspects of the management, implementation, and delivery of Programmes for 2014-2020 EU Structural Funds, PEACEPLUS and any future funds allocated to SEUPB. The Manager will be responsible for ensuring the delivery of an efficient and effective service in the implementation and administration of the Programmes.

Key aspects of the position include:

- Programme Management / Implementation.
- Assess Project Proposals, Monitoring of Projects, and Project Development.
- Financial Management including Value for Money
- Staff Management.
- External Liaison.
- Development of policy & position papers.
- Operational Management and work planning.
- Stakeholder engagement.
- Project advice and guidance

# STAFFING RESPONSIBILITIES:

The post holder will have line management and developmental responsibility for a team consisting of Programme Officers and support staff.

#### **KEY RESPONSIBILITIES:**

#### **Programme Management/Implementation**

- Develop and maintain productive relationships with key stakeholders.
- Establish and implement robust and effective procedures and systems for the implementation of the programmes.
- Establish policy and procedures for applicants as Lead Partners.
- Manage and deliver ongoing training seminars for Lead Partners.
- Design and develop policy and strategy as necessary for the implementation of the programmes in accordance with EU Regulations.
- Assist in the delivery of current programmes as required.
- Implement effective administration and financial control systems.
- Oversee assessment of project applications and manage economic appraisal process.
- Preparation of business cases for Accountable Departments.
- Provide secretariat function to Steering Committees and their Working Groups.
- Ensure that successful projects are consistent with national and EU policy.



- Issue Contracts and Letters of Offer to successful project applicants.
- Manage the monitoring, evaluation, and implementation of projects.
- Ensure N+ 2 / N+3 is achieved in line with financial profiles.
- Ensuring Business Plan targets are met in line with financial profiles.
- Review forecasts at project and programme level.
- Liaising with CPU to review accuracy of forecasts.
- Attend and represent SEUPB at meetings and committees, events, and conferences.
- Investigate and resolve problems and queries from the programmes, responding to feedback / complaints without undue delay.
- Draft progress reports as required.
- Draft inputs to Ministerial briefings and prepare and co-ordinate responses to formal questions as required.
- Assist the Director in providing input to NSMC and Chief Executive Briefings and Monitoring Committee papers.
- Agreeing processes / timelines for specific calls.
- Ensuring audit compliance in line with standards required by the Managing Authority, the Financial Control Unit Verification Team, Certifying Authority, Audit Authority, Internal Audit, NIAO external Audit, European Commission Audit, and European Court of Auditors.
- Updating governance grids and risk registers monthly and reporting on same.
- Delivering policy requirements for the behalf of the organisation such as GDPR.

# Staff Management

- Lead and motivate team members in your area.
- Develop team members through coaching, delegation, deputising, and assessment of training requirements.
- Quality assure staff outputs, including peer review of scored assessment reports to ensure consistency of approach.
- Undertake staff appraisals.
- Ensure that team members adhere to organisational policies and procedures.
- Develop and maintain productive working relationships with other units within the SEUPB.
- Ensure your team members have access to the required training and development they require to carry out their job role in line with agreed policies, procedures, and EU regulations.



## **External Liaison**

- Represent the organisation at meetings / seminars with various stakeholders in the Programmes.
- Support the team at meetings in the UK, Ireland and elsewhere in the European Union.
- Develop and maintain productive relationships with the public and key community and business groups and figures as necessary.
- Meetings with potential funding applicants.
- Managing all de-briefing processes and review procedures instigated by unsuccessful applicants.
- Significant input to Communications team to assist in their responses to UK Parliamentary Questions, NI Assembly Questions and Questions from representatives of Dail Eireann etc.
- Contract Management of technical consultants.

# The above is given as a broad range of duties and is not intended to be a complete description of all tasks.



# **PERSON SPECIFICATION**

JOB TITLE: Joint Secretariat Manager (Monaghan)

**DURATION:** Permanent

HOURS: 41.25 Hours (including breaks)

**SALARY SCALE:** €60,720 - €92,217\* per annum.

\*For new entrants into the Irish Public Service starting salary will be at the minimum of the salary scale and will not be subject to negotiation. The rate of remuneration may be adjusted from time to time in line with Government pay policy.

**REPORTS TO:** Director, Joint Secretariat

#### **LOCATION:**

The successful candidates will be based at the M: Tek II Building, Monaghan, Co. Monaghan, Ireland.

The postholder will be required to travel throughout Northern Ireland and the border counties of Ireland and beyond to attend meetings/conferences which may include overnight stays on occasion.

The successful candidate must, therefore, have access to a form of transport and be prepared to travel and stay away from home overnight as and when required in order to properly perform the duties and responsibilities of the post.

#### **ESSENTIAL QUALIFICATIONS:**

An Honours degree or equivalent third level qualification **And** A minimum of 3 years' experience at \*management level.

#### OR

A minimum of 5 years' experience at \*management level.

\*Management level is defined as experience gained reporting directly to individuals at Manager level or above or equivalent: e.g., reporting to an Assistant Principal in the Irish Civil Service or above (Deputy Principal or above in the NICS) or equivalent.



## **ESSENTIAL EXPERIENCE:**

- Experience of multi-year & multi-strand programme management & delivery.
- Experience of staff management & development.
- Experience of assessment of projects/proposals/funding applications.
- Experience of collating and reviewing of non-financial information (reports etc.) and follow-up action as required.
- Experience of formulating and monitoring achievement of strategic documents.
- Experience of managing the delivery of outputs to meet performance framework targets.
- Experience in working with, understanding, and interpreting financial data.
- Experience in negotiating and maintaining effective relationships with key contacts internally and externally, displaying sensitivity, tact and diplomatic skills.

## **DESIRABLE CRITERIA and QUALIFICATIONS**

A shortlist of candidates for interviews will be prepared on the basis of the information contained in the application form. It is essential that all applicants demonstrate on their application form how and the extent to which they satisfy each of the Essential Criteria.

In the event of a large volume of candidates, the desirable criteria may be used.

#### QUALIFICATIONS

A Master's degree or equivalent.

#### **EXPERIENCE**

A minimum of 7 years' experience at \*management level.

\*Management level is defined as experience gained reporting directly to individuals at Manager level or above or equivalent: e.g., reporting to an Assistant Principal in the Irish Civil Service or above (Deputy Principal or above in the NICS) or equivalent.

### **REQUIRED COMPETENCIES**

#### **Seeing the Big Picture**

Seeing the big picture is about having an in-depth understanding and knowledge of how your role fits with, and supports, organisational objectives and the wider public needs.

#### **Changing and Improving**

Effectiveness in this area is about being responsive, innovative, and seeking out opportunities to create effective change. It is about being open to change,



suggesting ideas for improvements to the way things are done, and working in 'smarter', more focused ways.

## **Building Capability for All**

Effectiveness in this area is having a strong focus on continuous learning for oneself, others and the organisation. It is about being open to learning and keeping their knowledge and skill set current and evolving. It is about ensuring a diverse blend of capability and skills is identified and developed to meet current and future business needs.

#### Managing a Quality Service

Effectiveness in this area is about being organised to deliver service objectives and striving to improve the quality of service, taking account of diverse customer needs and requirements. It is about effective planning, organising, and managing time and activities to deliver a high quality and efficient service, applying programme and project management approaches appropriately to support service delivery.

#### **Delivering at Pace**

Effectiveness in this area means focusing on delivering timely performance with energy and taking responsibility and accountability for quality outcomes. It is about working to agreed goals and activities and dealing with challenges in a responsive and constructive way.

#### **Achieving Outcomes through Delivery Partners**

Effectiveness in this area is about maintaining an economic, long-term focus in all activities. It is about having a commercial, financial, and sustainable mind-set to ensure all activities and services are delivering added value and working to stimulate economic growth.



# WHAT WE OFFER

# Blended (Hybrid) Working

SEUPB offers a blended working arrangement based on three days in the office and two days homeworking per week. This facility will be applicable to this role after two months, following full completion of onboarding, training, and familiarisation.

## **Financial**

To attract, motivate and retain talented people we believe an attractive, flexible and rewarding pay structure is essential. (We therefore offer our employees competitive salaries).

## Pension

The SEUPB operates a defined benefit occupational pension scheme (the North South Pension Scheme) worked out on a Career Average basis.

We have outlined some of the key features of the Scheme below.

Generous pension payable for life after you retire which increases in line with inflation\*

The pension amount is based on your average salary during your career and the number of years you spend in employment.

The best way to think about the value of the pension is to estimate how much you might have to save to get an equivalent pension privately via another pension scheme. For illustration purposes, as a % of your pay, the cost of an equivalent pension might be up to 40% of pay per year. This annual cost increases with age (i.e. the older you are the greater the % of pay it costs to pay for your pension). So, you'd have to put a significant proportion of your earned income aside to secure such a pension.

As it turns out, typically you are required to make a contribution of between 4.6% and 7.35% of pay per year, with the balance effectively funded by the Northern Ireland Executive and the Irish government. There are other benefits payable too to provide protection to you and any beneficiaries in the event of illness or death.

\*Inflation is measured by an index known as the Consumer Price Index (CPI) which

measures changes in the price level of a weighted average market basket of consumer goods and services purchased by households.



#### **Holidays ROI**

We offer our staff an annual leave entitlement of 30 days. In addition to this we also offer 10 statutory days.

### **Employment Policies**

The SEUPB recognises the importance of work life balance and offers a range of family friendly policies and practices for its employees.

#### **Car Parking**

The Monaghan Office has free on-site parking available.

#### Learning and Development

All employees will have access to the SEUPB Employee Support & Development Programme. The SEUPB has a dedicated Learning and Development Strategy in which we provide our employees with the training they need to be as efficient and productive while also offering development opportunities to further develop their career in the SEUPB.

#### **Cycle to Work Scheme**

You are encouraged to take advantage of our 'Cycle to Work' scheme, which gives you access to a bike and equipment valued €1,250 through a VAT-free scheme, for use commuting to and from work.

#### **Family Leave**

Maternity Leave – Up to 52 weeks of which 18 weeks is on full pay. We also offer Paternity Leave, Parental Leave/Shared Parental Leave and Adoption Leave.

#### **Employee Assistance Programme**

All our employees have access to a fully independent 24-hour helpline to assist with any of life's issues or problems, along with access to an accredited counselling service. (All of which is free at the point of use and completely confidential).

#### Location

The SEUPB Headquarters is located in Belfast with two Regional Offices in Monaghan and Omagh.



# THE SELECTION PROCESS

### **Eligibility Sift**

Shortlisting of candidates on the basis of the information contained in their application.

## **COMPETENCY APPLICATION FORM GUIDANCE**

## **Personal Details**

Enter your title, name, preferred name to be addressed by and address on the front page of the application form.

We may contact you by email or by telephone, therefore include an up-to-date telephone number and email address that we can contact you on. We issue notifications by email, so check your email regularly if you have applied for a job with us.

#### **Education and Qualifications**

Use this section to show us that you have the necessary qualifications and any professional memberships to do the job. Ensure you read the Person Specification when completing this section.

List all the academic institutions you've attended in this section. Include the name of the institution, the courses you took and any qualifications you received.

If you are applying for a job on the basis of a qualification which is not specifically detailed in the person specification, but which you consider to be a relevant equivalent qualification, you must highlight the areas or modules which you think are relevant. This will enable the panel to decide if it is an equivalent qualification. If you don't provide details on the equivalency of your qualification, the panel may not consider your application any further.

Some jobs will require you to have professional qualifications, or to be a member of a professional body. This will be detailed in the employee specification.

If you are currently studying for or waiting for exam results, we cannot consider these unless otherwise stated in the person specification.

#### **Employment History**

Complete the current employment box if you are currently working. This does not only apply to paid work, so include any voluntary work or work experience placements that you have done or are doing at the moment.

Include the companies that are most relevant to the position you are currently applying for. If you have gaps in your employment, explain them. Show how you



increased your skills, perhaps through volunteering, and any courses you've completed.

We require the exact dates of your employment history as these are used for shortlisting purposes.

#### **Criteria Questions**

This is the most important section of the application form, and it is an opportunity for you to tell us about yourself, what you can do and the skills and experience you have which make you a good candidate for the job.

You need to show us that you meet the eligibility and essential criteria for the job. You should refer to the person specification, as this will detail what essential criteria you will need evidence of on your application form. Different jobs require different skills, knowledge, competencies, and qualifications.

The selection panel will not read across the various sections of the application form. If you submit this information in another box or in a different section of the application form, it may not be considered by the selection panel.

If you do not tell us, we will not know!

We will not make any assumptions about you or your abilities, even if you already work with us. Do not leave out any relevant skills, knowledge or experience you have gained, for example voluntary or unpaid work – it is still relevant.

You are asked to give 'personal and specific examples' which demonstrate your experience, so include examples of situations that you have experienced that demonstrate what is being asked for. What we mean by personal and specific examples is evidence of your personal involvement in this experience, how you dealt with it and relevant examples to show the breadth of your experience.

The interview panel can only make a decision to invite you to the next stage of the selection process based on the information you provide in your application form, and how this matches the criteria in the person specification. If there is a required length of experience, make sure you include the start and end dates of your experience, so the panel know you meet the timeframe.

#### **Good Example Answers**

To demonstrate your personal involvement, you should use 'l', not 'we', when completing your application form. Using 'l' portrays your personal involvement more and lets the panel know exactly what your personal involvement was and what you were personally responsible for doing. 'We' gives the impression that you did not personally undertake the duties or that you were somehow involved but didn't really have ownership or responsibility for the experience – it does not tell the panel about



your personal experience, only that of a team or the organisation. It is evidence of your individual personal experience that the panel is looking for.

You want to customise your responses on each job application form you fill out. Read the job description and be sure to answer each question thoroughly. It is tempting to copy and paste responses in multiple job applications, but this will not create a strong application. Use relevant terminology and phrases that are unique to the industry and will catch the eye of the reader. Tailor your work experience, references, and answers to each job.

Always check the word count for each question and make sure your answer is as close to the word count as possible. Writing too little suggests that you may have underestimated the importance of the question or do not have the level of experience required for the role. Not being able to complete the question within the word count may suggest that you are not expressing your point clearly, or that you need to focus on a specific area. You should also provide specific detail of your experience, that is, how you went about gaining the experience, what you did, what this involved and provide examples which demonstrate the breadth of your experience.

Use the STAR method.

The STAR method is a way to keep your answers concise, clear, and full of relevant details. STAR stands for Situation, Task, Action, Result. It is useful for job applications when answering role-based questions about previous experiences. Using the STAR method can help you explain what you learned from previous situations and how you will apply the skills you gained to a new position. It's important to thoroughly proofread your application to find any grammatical errors, misspelt words, or confusing language. Use key phrases that will catch the reader's eye and show that you understand the job specifications.

It is helpful to have someone else read your application, as another perspective can find mistakes you might miss.

#### **Shortlisting**

The first stage in the selection process will be to conduct a sift of completed application forms against the essential qualification criteria. Applicants who have not fully demonstrated on their application form how they meet this criterion will not be progressed to the next stage of the process.

Application forms are formatted so that applicants are required to demonstrate how they meet each essential competency. The onus will be on applicants who are completing application forms to demonstrate how they meet each competency.

Applications will also be considered from applicants with relevant formal qualifications considered by the selection panel to be of an equivalent or higher



standard to those stated above. If putting forward an equivalent qualification, please provide the type of qualification and date awarded. The date awarded is the date on which you were notified of your result by the official awarding body. If you believe your qualification is equivalent to the one required, the onus is on you to provide the panel with details of modules studied etc. so that a well- informed decision can be made.

Should the SEUPB receive a high level of applications, the desirable criteria may be applied to shortlist candidates for interview.

## At the Interview

Those candidates called for interview will be questioned on the areas covered in the application form, personnel specification, and job description. Candidates will be asked questions to enable them to illustrate their competence in each of the areas. They may enlarge upon the information provided on the application form or use different information to illustrate the answer. Candidates will be assessed against the essential criteria and key competencies identified as being a requirement for the role.

# ADDITIONAL INFORMATION

Applicants should note that starting salary would normally be at the minimum of the pay scale.

Applicants who intend to return their applications by post should ensure that they post documents in sufficient time to reach us by the closing date.

Late applications will not be accepted under any circumstances. We will accept application forms by either post or electronically by the closing date and time. It is your responsibility to ensure applications reach us by the notified deadline.

# **EQUALITY STATEMENT**

SEUPB is committed to equality of opportunity and welcomes applications from suitably qualified candidates irrespective of religious belief, gender, disability, race, political opinion, age, marital status, sexual orientation, or whether or not they have dependents.

The Body would particularly welcome applications from the Protestant community who are currently under-represented in the workforce.